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# PASO (Precision Agriculture Service Office) Business Plan

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#### Introduction

#### Precision Agriculture Service Office: Mission and objectives

**Mission:** The main mission of the PASO office is to create conditions to ensure the sustainability of the project results after its completion and the receipt of funds to maintain the functioning of the office and its further development

#### Tasks:

- Analysis of the compliance of competencies/skills of agricultural graduates with the requirements of employers;

- Marketing of the educational services market;

- Marketing analysis of the labor market in the region;

- Establishing contacts with industry representatives, enterprises, research centers, government organizations and institutions;

- Analysis of the requirements of potential employers;

- Marketing needs in the field of implementation and use of precision farming technologies;

- Development and implementation of training courses and/or advanced training different target groups;

- Analysis of the needs of agricultural enterprises in professional training for the agricultural industry, search for interested organizations;

- Development of questionnaires for agricultural organizations in order to determine expectations and requirements for potential employees (for example, graduates, students, future students, students, other social groups)

- Providing information support.

#### Section 1. Brief summary of the business idea

In Turkmenistan, the agricultural population makes up 48% of the country's working population. The share of agricultural products in the country's gross output averages about 32%.

Turkmenistan is an agrarian-industrial country with a focus on processing agricultural products (84% in the manufacturing industry).

The main agricultural products of the region are cotton and grain crops, the sown area of which is 1.2 million hectares or 62.5% of the total sown area in the country. In the sectoral structure of agriculture in the region, crop production predominates - 85.4%. According to studies, agriculture in Turkmenistan experiences a certain lack of skills in using digital technologies in growing crops in order to obtain the highest possible yields.

The agro-industrial complex is one of the important sectors of the economy, which shapes the food and economic security of the country, as well as the labor and settlement potential of rural areas.

Experts of Turkmenistan in the field of the agricultural industry note the "growing demand for digitalization" as an important industry trend, the agricultural industry's request for technological updating, the need for a new generation of specialists and workers in the industry, and a course towards greening.

All of the above determined the relevance of the functioning of the PASO office at S.A. Niyazov Turkmen Agricultural University.

The value of the business idea lies in the fact that there is a need to constantly familiarize the target audience, consisting of students and graduates of agricultural specialties, teachers of specialized disciplines, as well as agricultural producers, with modern precision farming technologies in the production of agricultural crops to obtain maximum yield, minimize capital investments, maximize financial benefits and minimizing environmental impact.

#### Section 2. Brief Description of Products and Services

The PASO office will provide the following consulting and educational services to students and graduates of agricultural specialties, teachers of specialized disciplines, as well as agricultural producers Turkmenistan:

- analysis of the compliance of competencies/skills of agricultural graduates with the requirements of employers;

- marketing of the educational services market;

- implementation of marketing analysis of the labor market in the region;

- analysis of the requirements of potential employers;

- marketing of needs in the field of implementation and use of precision farming technologies;

- development and implementation of training courses and/or advanced training different target groups;

- analysis of the needs of agricultural enterprises in professional training for the agricultural industry, search for interested organizations;

- Providing information support.

#### Section 3. Competitor analysis

In Ashgabat, the only higher educational institution that trains personnel for the agricultural sector of the country is the **S.A.Niyazov Turkmen Agricultural University**.

Accordingly, for the PASO office operating at the base, the level of competition in the market for educational and consulting services in the field of precision agriculture in Turkmenistan is low.

#### Section 4. Target market analysis

In the process of analyzing the target market, potential clients of the PASO office were identified and grouped into three groups of listeners:

- workers of agricultural enterprises, farmers;

- undergraduate, graduate and doctoral students in agricultural fields of study;

- university teachers;

- university graduates working in production

#### Section 5. Marketing section of the business plan

Services will be provided primarily for agricultural producers producing agricultural products, as well as operating in rural areas. This activity is promising, since competition in this area is still low, and the need for services is high.

The marketing strategy of the PASO office is aimed at increasing the volume of services provided by maintaining high quality of services provided. Thus, the required level of profit will be maintained due to the unique offer on the market of courses and training, which will keep prices at a sufficient level without trying to reduce them.

To ensure a sufficient flow of clients, the head of the PASO office plans to enter into partnerships with other partner universities of the consortium, and it is also planned to attract specialized agricultural colleges. A separate point is to increase the recognition of the PASO office through promotional events.

A SWOT analysis of the position of the PASO office in the market of educational and consulting services was conducted (Table 1).

	Positive influence	Negative influence	
Internal environment	Strengths	Weaknesses	
	Availability of a strong teaching staff	The customer base has not	
	The customer base has not been formed	been formed	
	The presence of teachers with		
	extensive practical experience in		
	production among the teaching staff		
	Convenient location of the PASO		
	office in the main building of the		
	university in the Ashgabat city center		
	Opportunities	Threats	

Table 1 - A SWOT analysis of the position of the PASO office in the market of educational and consulting services

## Section 6. Production section of the business plan

The PASO office is located in the main building of Faculty of Hydromelioration on the

first floor, room 515.

The PASO office staff member is a full-time university faculty member.

The PASO office is equipped with equipment purchased with project funds and placed

on the balance sheet of the university (Table 2).

### Table 2 – Equipment installed in the PASO office

Name	Quantity,	
	pcs.	
Smart board (Smart Board, SMB685 (included projector Smart V12)		
Monoblock (All in one DELL Inspiron 7700, 27", Intel Core i5 1135G7,	11	
8ГБ, 512ГБ SSD, NVIDIA GeForce MX330-2048 Mб, Win10 Pro)		
Laptop (Mobile workstation DELL G15, 15.6', Intel Core i7 10870H	1	
2.2ГГц, 16 ГБ, 1ТБ SSD, NVIDIA GeForce RTX 3050 Ti-4096 Мб,		
Windows 10)		
Printer (Color MFD A3, Epson L1300)	1	
Printer (Monochrome MFD A4, HP MF 443dw)	1	
Backup data storage (Personal Cloud Storage, Zyxel NAS326 (2*10Tb	1	
HDD)		
Camera (Digital Camera (Kit), CANON EOS 4000D)	1	
Smart TV (Smart TV, Samsung UE55TU7090UXRU)	1	
Uninterruptable power source (UPS, SVC-V, POWERCOM Raptor RPT-	1	
2000AP LCD)		
Network switch (24 port Gigabit Switch, HPE OfficeConnect 1820)	1	
Sensor (IMETOS® IMT280 base station with precipitation gauge, air	1	
temperature and humidity sensor (hygroclip), anemometer		
(mechanical), pyranometer)		
Sensor (ECH874EXT External interface for connecting 1x soil water	1	
volume sensor from Pessl Instruments or Meter Group, 4x Watermark		
tensiometer sensors + 1x soil temperature with 5m cable)		
Sensor (SEN-SDI12 Internal interface for connecting 2x profile	1	
sensors for volumetric water content in soil such as Sentek or		
Aquacheck)		
Sensor (IM5041D Universal Soil Temperature Sensor with PI Sensor	1	
Part)		

Sensor (PI54-D/5 Soil volumetric water content sensor from Pessl	
Instruments with 5m cable)	
MD510SM Watermark strain gauge with 3.5m cable	
TNS107 Tensiometer Irrometer 90cm, without pressure gauge	
SE1200S Profile sensor for volumetric water content in soil	
manufactured by Sentek D&D Triscan 120 cm: 12x temperature, 12x	
soil humidity and 12x soil salinity, with 5m cable	



IMETOS® IMT280 base station with a precipitation gauge, air temperature and humidity sensor (hygroclip), anemometer (mechanical), pyranometer is installed on the agricultural plot of the university.

A full range of autonomous monitoring systems under the iMETOS® brand and FieldClimate cloud platform is used in all climate zones.



Table 3 presents the total costs associated with operating a PASO office.

## Table 3 - Total costs

Name	Amount of costs per month, manat	
Office employee salary	1800	
Equipment depreciation	1000	
Utility bills	1200	
Other expenses	3500	

## Section 7. Financial section of the business plan

The forecast monthly revenue will be 8000 manat, costs - 4200 manat. Annual revenue growth is projected to be within 10%.

Services will be provided throughout the entire calendar year.

	2024	2025	2026	2027	2028
Revenue from services	1 000	1 100	1 200	1300	1400
Expenses	800	850	900	950	1000
Gross profit	200	250	300	350	400

## Project risk assessment

Nº	Name of risk	Risk	Methods for eliminating
		assessment	and minimizing
			negative consequences
	Extern		
1	Entry into the market of a	Medium	Maintaining a high level
	strong competitor		of quality of services
			provided
2	Probability of decreased	Medium	Differentiation of services
	demand as a result of market		
	oversaturation		
	Intern	al risks	
1	Decrease in quality	Low	Training
	services provided, as a result		current teaching staff
	low level of qualifications of		
	teaching staff		
2	Lack of own	Low	Low Search for
	funds for		alternative sources of
	self-financing of the project		replenishment of office
			funds

Table 5 - Pos	ssible risks and	ways to eliminate	e and minimize them

## Conclusion

According to the results of the analysis, it can be concluded that the PASO office will become self-sustaining within a year. An increase in the services provided is predicted due to increased demand. The risks of the project are low since at the moment there is practically no competition.